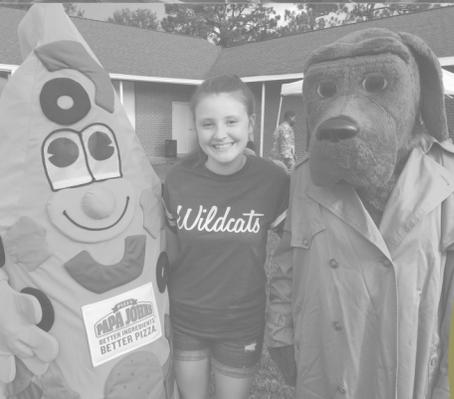




LEXINGTON COUNTY SHERIFF'S DEPARTMENT



ANNUAL REPORT 2018

LEXINGTON COUNTY
LAW ENFORCEMENT COMPLEX



MESSAGE FROM THE SHERIFF

The pages of our 2018 annual report provide a simple and practical example of the growth Lexington County is experiencing.

Our 2017 annual report contained approximately 30 pages, while the current report is nearly 50 pages cover to cover.

Also illustrated in this report is the great work the men and women of the Sheriff's Department performed last year.

I am proud of them for the way they served alongside other Lexington County public safety professionals in response to a devastating train collision on a cold Sunday morning in February.

I am proud of them for handling the multitude of responses we coordinated as our region was impacted by the severe storms that struck the coast.

And I am proud of them for their commitment to do all tasks—large and small—as a pivotal effort in **making Lexington County a safer place.**

I invite you to take the time to read about these efforts in the following report. You will likely remember much of the information and images from the headline-generating responses we played a role in. However, it is my hope you will discover something new you did not know was part of our mission **to work as a professional law enforcement team to build relationships with those we are sworn to protect.**

Over the next several years as the population of our county continues to grow, the number of people and businesses we are sworn to protect will significantly increase. This is illustrated in the number of calls for service we have received. As you will see on Page 9, we responded to about 4,500 more calls in 2018 as compared to 2017. In fact, this number has continued to increase for five consecutive years.

Ultimately, some numbers are on the decline. As a result of multiple partner agencies in our county's criminal justice system strategically working together, the Lexington County Detention Center's average daily population is down more than 7 percent since 2016; down 4.6 percent from 2017 to 2018. Please find a further recap of the detention center's staff activities beginning on Page 26.

As demonstrated throughout previous reports, Lexington County continues to change and grow. It's an honor to serve such a vibrant community that provides us with constant and faithful support. We look forward to serving and protecting you and your family in the coming year.

Sheriff Jay Koon



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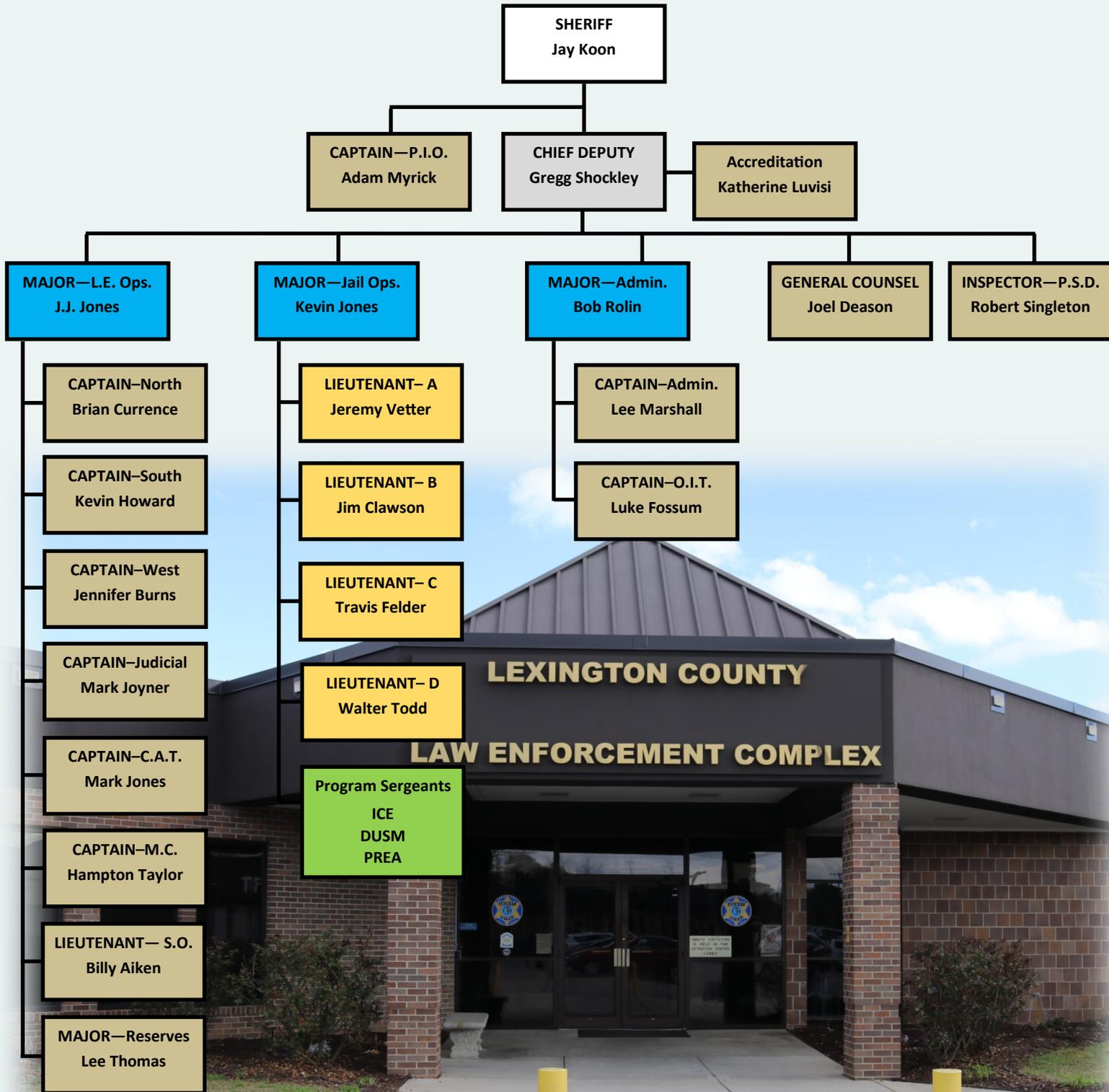
MISSION

To work as a professional law enforcement team to build relationships with those we are sworn to serve.

VISION:

Making Lexington County a safer place.

ORGANIZATION CHART



INTRODUCTION

LEXINGTON COUNTY
LAW ENFORCEMENT COMPLEX

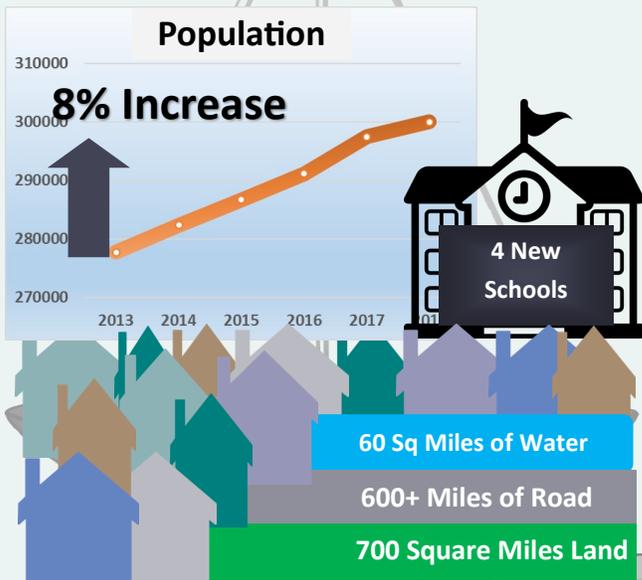
The Lexington County Sheriff's Department is a full service agency providing law enforcement and detention services to one of South Carolina's fastest growing communities. Between 2010 and 2018, Lexington County's population increased by more than 15 percent, from 262,391 to nearly 300,000. Current projections call for continued growth at a rate of nearly three percent per year.

Not surprisingly, as the county's population has increased, so has the demand for law enforcement and related services. For example, over the last four years, calls for service, a benchmark commonly used in law enforcement workload assessment and planning, have increased 25 percent.

The department has responded to this growth-fueled increase in service demand by reallocating resources to maximize its effectiveness in meeting mission-critical tasks, and by relying on a proven philosophy: identify, hire, train, and appropriately compensate talented individuals of strong character and commitment, and they will serve as the foundation for collective success. However, consistent with an increasingly alarming national trend, the department has been less successful in recent years attracting and retaining sufficient numbers of high caliber people to fill its law enforcement positions, especially positions in the corrections field.

Law enforcement agencies across the nation have responded to increasing competition for qualified applicants by increasing pay, utilizing hiring incentives to attract best-qualified applicants and offering retention incentives to keep proven performers. Consistent with this approach, Sheriff Koon worked with County Council to establish hiring and retention incentives beginning in 2018.

As it works through the current staffing challenges, the department continues to focus on providing the highest levels of service to its citizens and on making the community safer. We believe our work extends beyond traditional duties of most sheriff's departments in South Carolina - patrolling and responding to calls for service, serving civil and criminal process, ensuring the safety and security of family and circuit court operations, and maintaining the safety and security of inmates - and must necessarily include the establishment and maintenance of relationships across Lexington County that allow us to better identify and address problems facing all members of the community. The department will continue to marshal its other resources toward meeting these challenges - leveraging good equipment, tools, training and technology toward the delivery of more efficient and effective law enforcement services. But it is our sincere belief that our mission cannot be accomplished without great people. With this idea in mind, this 2018 annual report begins with a look at the year's promotions and retirements as well as the Lexington County Sheriff's Department recruiting and human resources team.



RETIRES AND PROMOTIONS

We are grateful for the dedication and service of the following who retired in 2018:

Sergeant Eliza Davis—September 2018

Sergeant LaDonna David Harvin—November 2018

Sergeant Billy Laney—June 2018

Correctional Officer Gerry Scott—December 2018

We congratulate the following who were promoted in 2018:

DEP Nathan Twigg	TO CSI	SGT Travis Felder	TO LT - Corrections
FTO Nick McMillin	TO MD - Patrol	MCO Bobby York	TO SGT - Corrections
DEP Tyler Kennedy	TO FTO - Patrol	CO Travis Truesdale	TO MCO
DEP Michael Smith	TO FTO - Patrol	DEP James Forgione	TO RD - Irmo
DEP Steven Heintz	TO SRO	DEP Steven Yancey	TO RD - Pelion
MCO James Davenport	TO SGT - Corrections	DEP Bradley Wilke	TO FTO - Patrol
DEP Patrick Ward	TO CSI	DEP Aiken Still	TO FTO - Patrol
SRO Cameron Sherban	TO Investigator - ICAC	SRO Ben Strock	TO SGT - Patrol
CO Ormica Thomas	TO MCO	DEP Bethany Harsey	TO SRO
CO Clayton Anderson	TO MCO	DEP Cameron Creech	TO SRO
CO Andrew Owens	TO MCO	Kimberly Wright-Taylor	TO FTO - Corrections
INV Frank Finch	TO SGT - Investigations (W)	DEP Kristy Williams	TO Code Enforcement
SGT Terry Govan	TO LT - South Reg.	DEP Terry Hall	TO SRO
RD Van Williams	TO SGT - Patrol	Leslie Adair	TO H.R. Manager
MD Jason Wilkes	TO SGT - Patrol	DEP Shannon Watlington	TO SRO
MD Kevin Steele	TO SGT - Patrol	DEP Mark Moore	TO SRO
MD Timothy Martin	TO SGT - Patrol	DEP Jasmine James	TO SRO
CO Tammy Lofton	TO FTO - Corrections	DEP Bradley Hughes	TO SRO
CO Jonathan Belt	TO FTO - Corrections	DEP William Cleveland	TO SRO
SRO Michael Medlin	TO MD - Patrol	CO David Orr	TO SGT - Corrections
FTO Tyler Kennedy	TO MD - Patrol	CO Leslie Gray	TO FTO - Corrections
DEP JP McManus	TO MD - Warrant Div.	DEP Derris Prater	TO RD - West Cola.
CO Stephanie Floyd	TO MCO	DEP Gregory Love	TO K9 Handler
MCO Lori Bailey	TO SGT - Corrections	CO Stacey Gadson	TO SGT - Community Svcs
SGT Walter Todd	TO LT - Corrections	CO Crystal Jenkins-Merritt	TO FTO
DEP Pablo Carvajal	TO Investigator		

HUMAN RESOURCES & RECRUITING

CAREER



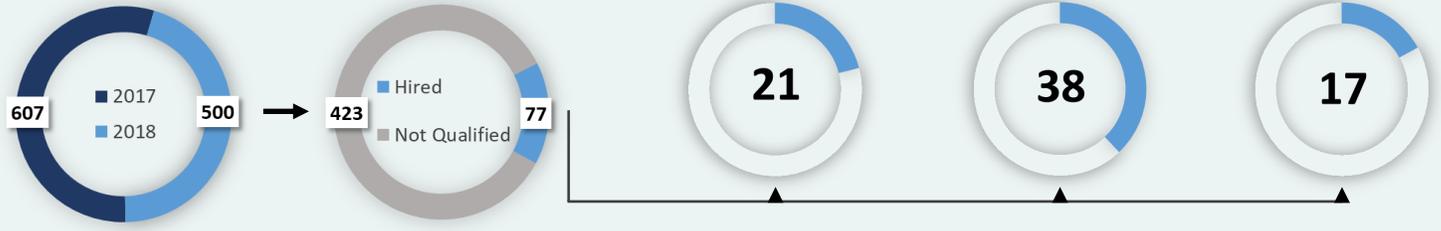
Aug. 1 1 p.m. - 5 p.m.
541 Gibson Rd.
Training Center

Positions Available With:

- Lexington County Sheriff's Dept.
- Lexington County Fire Service
- Emergency Medical Services
- 911 Communications



2017-18 APPLICATIONS RECEIVED 2018 APPLICATIONS PROCESSED CORRECTIONAL OFFICER HIRES DEPUTY HIRES OTHER HIRES



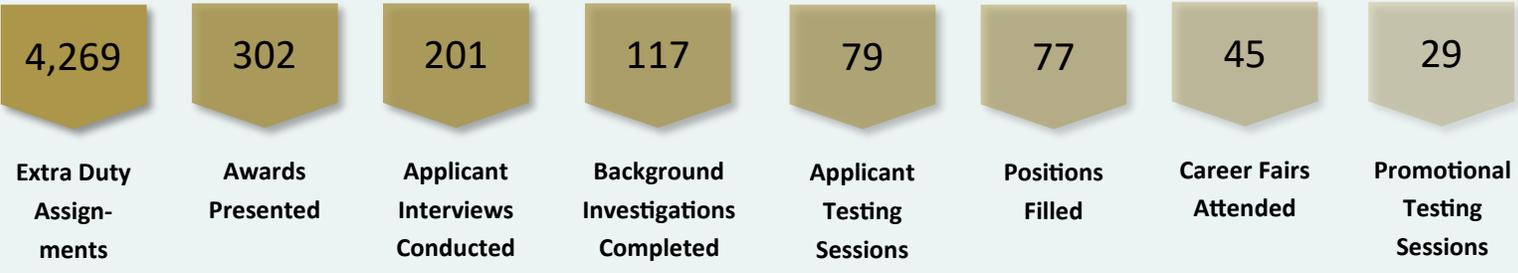
It is the people – the men and women of the Sheriff's Department – who make it possible for the Lexington County Sheriff's Department to be successful in accomplishing its mission. The Sheriff's Department is budgeted to have an authorized strength of more than 500 full and part-time positions performing a wide range of jobs – everything from school crossing guards and bailiffs, to patrol deputies and correctional officers, to detectives and crime scene investigators, and a host of non-sworn civilian support personnel.

The Sheriff's Department's Human Resources Division is staffed by a team of seven full-time HR professionals, consisting of a recruiter, a project coordinator, three HR specialists, a manager and a director.

In addition to managing the agency's pre-employment screening process, among other things, the LCSD HR team is also responsible for coordinating internal promotional testing, overseeing the timesheet submission process, managing off-duty employment of

deputies, coordinating the department's awards program, managing Family Medical Leave Act and Workers' Compensation compliance, coordinating light duty assignments, managing employee assistance program referrals and fitness-for-duty evaluations, facilitating the employee performance evaluation process and scheduling random drug testing.

Among the major accomplishments depicted in the charts and graphs on this page, was the thorough processing of 500 employment applications resulting in the successful hiring and onboarding of 77 new employees in 2018. Another major success was the implementation of an online software program to better manage the off-duty employment of deputies. As 2018 came to a close, LCSD HR also played an integral role in the development of a new recruiting website (www.joinLCSD.com) and online employment application submission platform.





CALLS FOR SERVICE

Calls received at the Lexington County Communications Center are categorized by a general nature type at the time of dispatch, based on the primary concerns relayed by the caller. Nearly 100 nature codes are used, with 20 specific call types comprising the majority of calls for service. In 2018, more than half of all calls for service fell into one of these 20 call types.

Residential and commercial burglar alarms top the list every year. Of these calls, fewer than 2 percent are typically determined to be legitimate burglaries. Other types placing high on the list, are civil disputes, larcenies, suspicious person/vehicles, 911 hang-ups and domestic disputes.

Looking at the percent-change from 2017 to 2018, LCSD experienced increases in 911 hang-ups, welfare checks, burglar alarms, domestic disputes and larceny. Alarms, 911 hang-ups and welfare checks have increased each of the past five years. Civil disputes, noise complaints and vandalism calls all decreased from 2017 to 2018.

As discussed here, *calls for service* include any call or activity recorded in the Computer Aided Dispatch System that originate from a citizen or person other than an LCSD employee. The Lexington County Sheriff's Department responded to more than 75,000 of these calls in 2018. This represents an increase of nearly 6 percent over 2017, and a 20 percent increase over the previous five-year period. Since calls for service are driven by the service population, population increases in the county and surrounding area will continue to push demands for service upward.

Information related to when, where and what types of calls are occurring is of great value to law enforcement leaders. Gathering, analyzing and disseminating this information is a priority of the Criminal Intelligence Unit which shares its valuable work product with the command staff for its use in making decisions regarding personnel allocation, planning and developing targeted strategies for addressing specific concerns that arise.

FIVE YEAR TREND — CALLS FOR SERVICE

CFS are calls initiated by a citizen.



20% Increase

2014: 63,314
2018: 75,687

FIVE YEAR TREND — ADMINISTRATIVE EVENTS

Administrative events include follow up investigations, court, answering questions by phone and training.



35% Increase

2014: 22,463
2018: 30,422



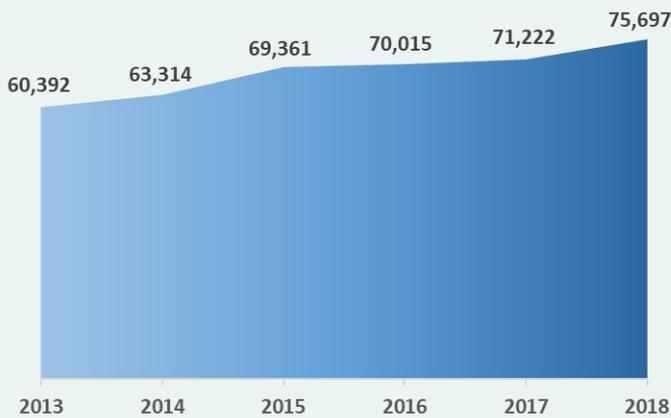
Administrative activity includes answering citizen's questions by phone, conducting follow up investigations and attending training. Over the past five years, administrative demands have increased 35 percent, suggesting that this portion of the overall work load must be given greater consideration in future staffing discussions. Further, the increase in administrative requirements, coupled with an increase in calls for service, negatively impacts the department's ability to engage in proactive law enforcement efforts.

Proactive efforts are officer-initiated events which serve to protect our residents by identifying previously undetected crimes or by hindering criminals in their attempts to

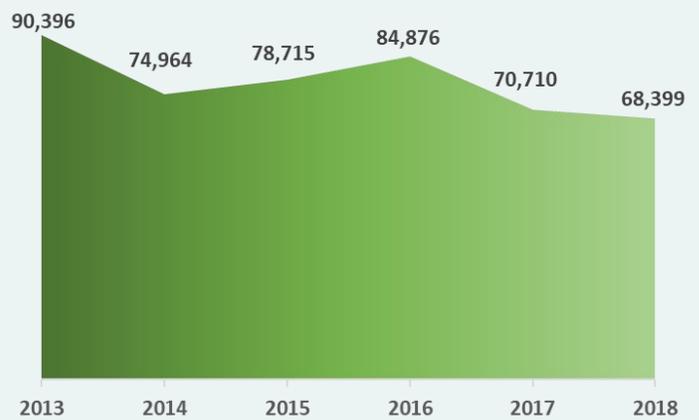
victimize others. Examples might include property checks, traffic stops, the education of citizens at community meetings, traffic safety checkpoints and code enforcement.

Successful law enforcement relies upon a sustainable balance of proactive efforts, such as responding to calls for service (a largely reactive activity) and completing administrative responsibilities. When increases in calls for service and administrative requirements reduce the amount of discretionary time available to officers to conduct proactive law enforcement activities, the desired balance will not be achieved, often resulting in negative outcomes with regard to combating crime.

CALLS FOR SERVICE BY YEAR



PROACTIVE EVENTS BY YEAR



2018 TOP 20 CALLS FOR SERVICE BY YEAR

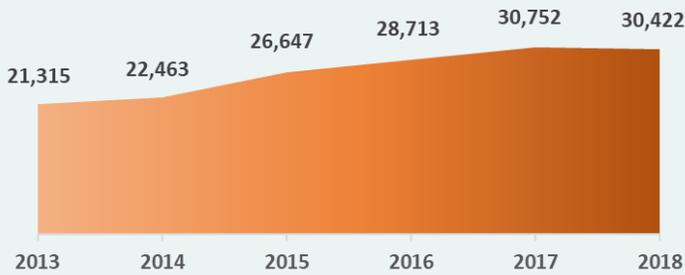
BURGLAR ALARM	7,631
911 HANG UP/ ABANDONED LINE	7,466
LARCENY	5,080
SUSPICIOUS PERSON	4,460
CIVIL DISPUTE	4,085
SUSPICIOUS VEHICLE	3,919
DOMESTIC PROBLEM	3,673
WELFARE CHECK	3,354
NOISE COMPLAINT	2,265
CIVIL DISPUTE ONE HALF	2,183
JUVENILE PROBLEM	2,136
ATTEMPT TO LOCATE	1,583
DOMESTIC PROBLEM ONE PARTY	1,563
TRAFFIC COMPLAINT	1,518
ASSISTING OTHER AGENCY	1,477
ASSIST DISABLED VEHICLE	1,460
HARASSMENT/ THREATS	1,195
BURGLARY- ALREADY OCCURRED	1,038
VANDALISM	1,034
ESCORT	823

2018 PROACTIVE EVENT DETAIL

PROPERTY CHECK	32,506
CIVIL PAPER SERVICE	18,141
TRAFFIC STOP	12,878
EXECUTING A WARRANT	1,859
CODE ENFORCEMENT- POLICE	2,083
COMMUNITY SERVICE MEETING	889
PUBLIC SAFETY CHECK POINT	43
Grand Total	68,399



ADMINISTRATIVE EVENTS BY YEAR



2018 ADMINISTRATIVE EVENT DETAIL

COURT APPEARANCE	1,452
FOLLOW UP INVESTIGATION	14,734
PHONE CALL REQUESTED	14,236
Grand Total	30,422



INCIDENT REPORTING

An incident report is not written for every call to which we respond. Generally, an incident report is written when an arrest is made, when it's determined a crime has occurred or someone requests written documentation.

In 2018, more than 26,000 incident reports were completed. This is a 13 percent increase over the last five-year period.

Additionally, if the circumstances of the report fall within criteria set forth by the National Incident Based Reporting requirements, certain data captured in the report is provided to the State Law Enforcement Division before being provided to the FBI. This information forms the basis of numerous reports completed annually by the FBI.

A portion of the more serious crimes are referred to as "index crimes" and are detailed on the next page.

Of the incident reports completed in 2018, more than 12,000 were determined to require follow-up investigation by either a deputy or a specialized investigative unit. In 2013, more than 7,300 reports were assigned for follow-up investigation. This represents a 50 percent increase over the five-year period. Some of this increase in case assignment is driven by a focus on improving communication with victims and a desire to bring about satisfactory resolutions to incidents reported to LCSD.

FIVE YEAR TREND — REPORTS WRITTEN



2014: 23,690
2018: 26,695

FIVE YEAR TREND — CASES ASSIGNED



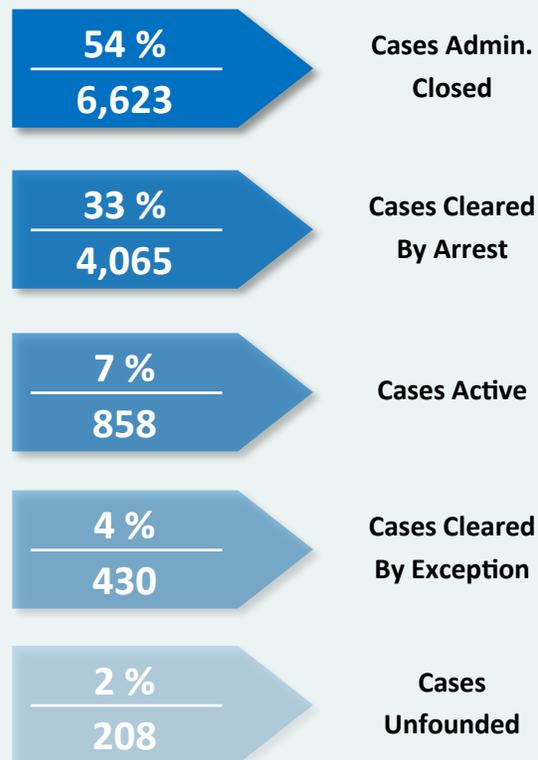
2014: 8,106
2018: 12,184

CASE ASSIGNMENT & CLEARANCE

Tracking case status is an important measurement related to follow-up investigations. Once an incident report is assigned for follow-up, the status of the case is marked as "active." Upon conclusion of the investigation, the status is updated according to the outcome. If investigative efforts are exhausted or insufficient evidence is found to continue an investigation, the case might be "closed administratively." These cases can be reopened at a later time if a new lead or more information is developed. Cases are given a status of "cleared by arrest" when one or more suspects are identified and arrested. When a suspect is identified and sufficient evidence exists to make an arrest, but circumstances outside the control of the investigator prevent an arrest, a case will be assigned a status of "exceptionally cleared." Cases are assigned a status of "unfounded" when the investigation determines a crime or the events originally alleged to have happened did not occur.

Case clearance should be thought of as a successful investigative resolution. As workload or case assignment has increased each year, case clearance has leveled off. Nevertheless, overall case clearance for index crimes in 2018 remains high at 38 percent.

2018 CASE STATUS

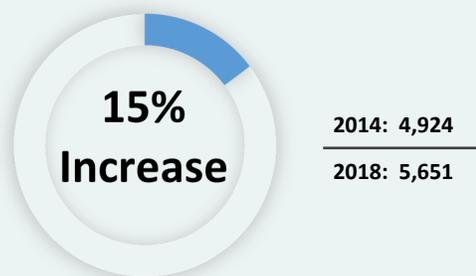


INDEX CRIMES

Index crimes are reportable to SLED and the FBI, as part of the Uniform Crime Reporting Act. Index crime totals in 2018 were higher overall than 2017. The largest increases occurred in larceny and burglary offenses. Reductions were seen in some violent crime categories such as murder and rape from 2017 to 2018.

The graph and table to the right show the changes over five years. Overall, reported index crimes increased 15 percent over the five year period. This same period also saw a county population increase of approximately 8 percent.

FIVE YEAR TREND — INDEX CRIMES REPORTED

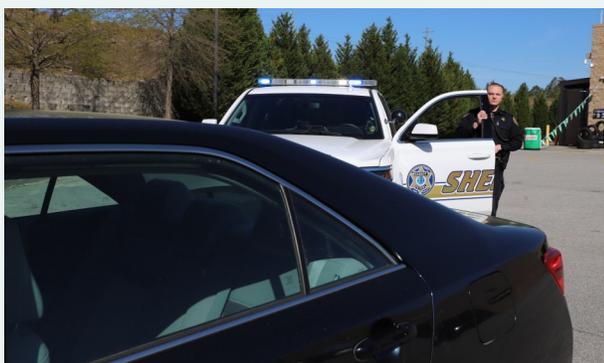


INDEX CRIME	2014	2018	% CHANGE
Murder	13	9	-31%
Rape	47	53	13%
Aggravated Assault	387	402	4%
Arson	10	11	10%
Burglary	877	896	2%
Robbery	52	75	44%
Larceny	3,103	3,504	13%
Motor Vehicle Theft	443	701	58%
GRAND TOTAL	4,924	5,651	15%

TICKETS & WARNINGS

Deputies issued more than 15,000 tickets or warnings in 2018. This is a 7 percent decrease over the last five year period.

Demographic analysis of these citizen contacts is conducted to ensure such contacts are representative of our service population. It should be noted that given the presence of three major interstates and the amount of non-resident traffic present in our county, demographic comparisons are not necessarily representative of our county demographics. Service population breakdown is based on data collected by the South Carolina Department of Motor Vehicles related to collisions.



FIVE YEAR TREND — TICKETS OR WARNINGS ISSUED



2014: 16,912
2018: 15,716

DEMOGRAPHIC ANALYSIS

Service Population		Contact
24%	African American	30%
< 1%	Alaskan / Native	< 1%
< 1%	Asian / Pacific	< 1%
70%	Caucasian	69%
4%	Other	< 1%

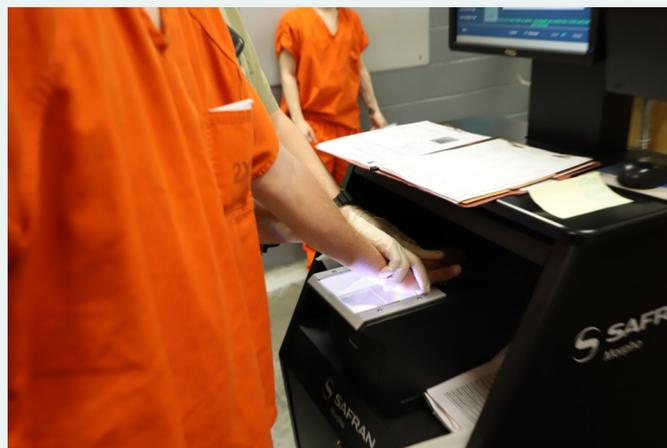
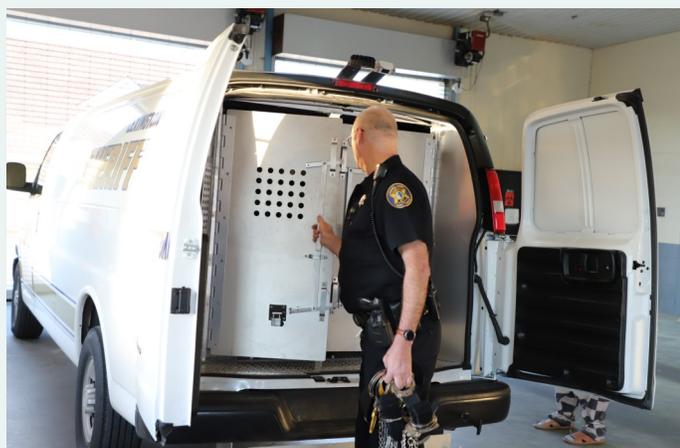
CUSTODIAL ARRESTS

The law permits some discretion in an officer's decision to arrest someone for minor offenses rather than simply issue a courtesy summons. Concerns about jail crowding have contributed to decisions to issue a courtesy summons more often than in years past for most minor misdemeanor violations. As a result, custodial arrests have decreased by 5 percent over the last five year period.

FIVE YEAR TREND — CUSTODIAL ARRESTS



2014: 5,180
2018: 4,914



WARRANT SERVICE

An increase in warrants issued over the last five years has followed similar trends in population increases and related demands for service. Driven by more people and more incidents of crime and subsequent investigative efforts, we see an 11 percent increase in warrants *issued* over the last five year period. In 2018, we received 6,855 warrants for service compared to 6,161 in 2014. Similarly, we see a 24 percent increase in the number of warrants *served* over the same five-year period.

Our rate of service remained high in 2018 with nearly 86 percent of the total number of warrants issued also being served.

FIVE YEAR TREND — WARRANTS ISSUED AND SERVED

ISSUED

11%
Increase

SERVED

24%
Increase





JUDICIAL SERVICES

Judicial Services comprises several different teams that work together to support safe and efficient judicial operations. The majority of the duties are specifically dictated by state law.

The judicial system handles matters both criminal and civil in nature. The table on the right summarizes many of the major activities completed by Judicial Services in 2018.

A significant amount of time is spent dealing with civil process. In 2018, we were able to serve more than 90 percent of the civil process demands received.

JUDICIAL SERVICES ACTIVITY	2018
Court Ordered Evictions	469
Evictions Hours	464.5
Court Ordered Repossessions	99
Repossession Hours	114.75
Arrests	166
Arrest Warrant Attempts	255
Transports (not mental health)	137
Non-MH Transport Hours	358
Mental Health Transports	242
Mental Health Transport Hours	397.5
Hospital/Inmate Security Hours	801
Court Security Hours (magistrate)	1,631
Civil Process Received	18,465
Civil Process Served	16,620
Executions of Judgement Received	493
Executions of Judgement Completed	485
Civil Process Served by Clerical Support Staff	905

2018 CIVIL PROCESS SERVED

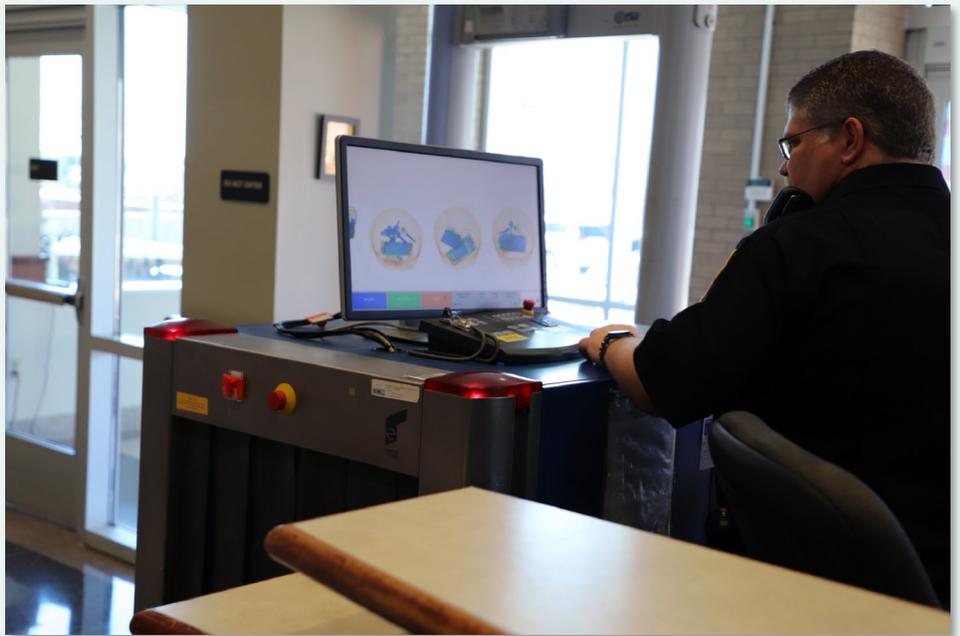


COURT ADMINISTRATIVE SECURITY

The Court Security team is part of Judicial Services. It is comprised of 19 deputies and 10 part-time civilian bailiffs.

The main focus of the team is to ensure a safe, secure and orderly environment at the Marc Westbrook Judicial Center. All persons entering the courthouse are screened for weapons. In 2018 more than 176,000 people visiting the courthouse were screened. 1,500 prohibited items were discovered and secured prior to any entry into the courthouse. Additionally, a law enforcement presence was maintained for more than 400 court sessions, as required by state law.

Members of the Court Security team also assist in providing screening and security for events at the Lexington County administrative building and council meetings.



COURT AND ADMIN SECURITY	2018
Courts in Session	400
Transports	4,462
Packages Scanned	134,483
Persons Scanned	176,346
County Council Security Hours	375
Building Property Checks Hours	72.75
Bank Escort Hours	138.25
Prohibited Items Refused Entry:	
Knives	1,027
Scissors	173
OC/Mace	196
Other	453

FUGITIVE TASK FORCE

The Fugitive Task Force is another important part of the Judicial Services Unit. This group of deputies specializes in fugitive investigations and warrant service in which the suspect has serious outstanding charges or is actively evading apprehension. Since many of the suspects avoiding apprehension are ultimately located outside of Lexington County, the task force also completes necessary extradition transports.

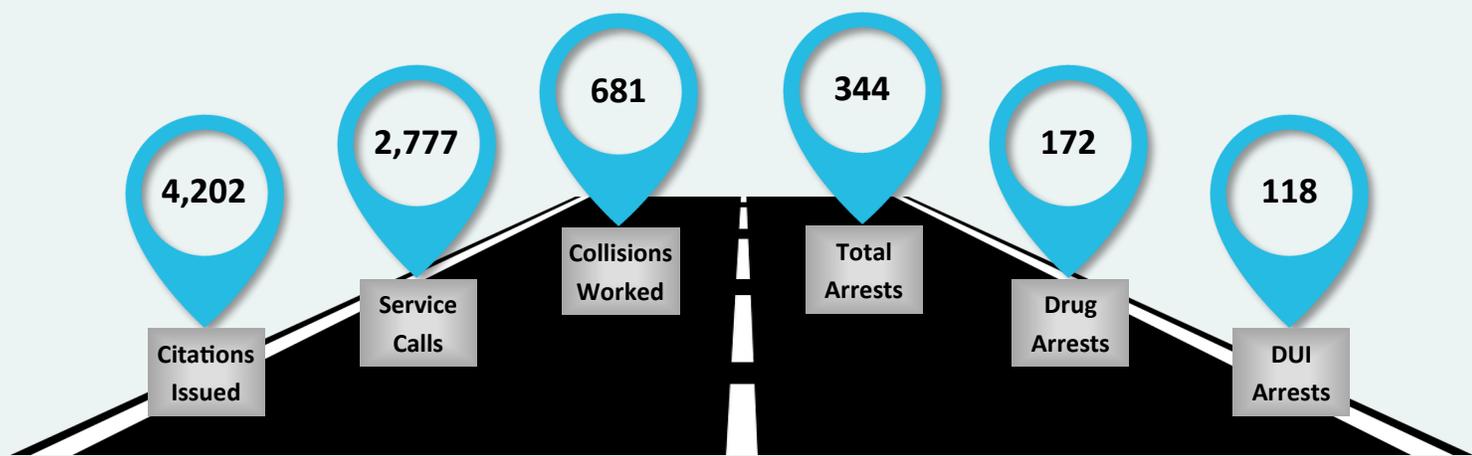
As members of the U.S. Marshal's Fugitive Task Force program, team members regularly works with other local state and federal agencies to further aid in the apprehension of many dangerous fugitives from justice.

FUGITIVE TASK FORCE ACTIVITY	2018
Arrests	1,913
Arrest Warrant Attempts	5,173
Transports (Not Mental Health)	124
Transport Hours	705.5
Mental Health Transports	1
Mental Health Transport Hours	6
Search Warrants	72
USM FTF Adopted Cases	203

TRAFFIC ENFORCEMENT

The Traffic Enforcement Unit specializes in enforcement of traffic laws, DUI violations and collision investigations. It addresses specific concerns from Lexington County residents related to speeding or other traffic safety concerns.

The 11-member unit also assisted in one interstate lane reversal operation in 2018 related to a major hurricane that threatened coastal communities. Such reversals take significant planning, inter-agency communication and coordination to ensure safe and efficient flow of traffic.



INTERDICTION TEAM

Two deputies under the Traffic Enforcement Unit were assigned to a dedicated interdiction team in 2018. In addition to normal traffic enforcement duties, this team spent nearly half the year conducting proactive narcotics interdiction activities on public thoroughfares.

During the course of 2018 activities, the team also worked closely with the ATF, DEA, SLED and our narcotics unit to target drug trafficking activity.

The team is also equipped and trained in the use of tire deflation devices. It assisted in the safe immobilization of three vehicular pursuits.



2018 SEIZURE AMOUNTS*	
12 Firearms	Firearms
24 Dosage Units	Schedule II
50 Dosage Units	Heroin / Opioids
16 Grams	Cocaine / Crack
1 Kilograms	Methamphetamine
25 Kilograms	Marijuana
\$42,331	U.S. Currency Seized

* Rounded to nearest unit

MARINE PATROL



The Marine Patrol Unit consists of four personnel. In addition to assisting with fire and EMS emergencies on Lake Murray. Its duties include patrolling the waters, islands and coastline to ensure the safety and security of recreational activities that take place on the lake.

In an effort to reduce unsafe or illegal activity on the lake, the unit issued 49 tickets or warnings in 2018. It responded to 27 fire or EMS related calls and assisted 23 boaters. The South Carolina Department of Natural Resources also shares a presence on the waters of Lake Murray and requested LCSD assistance 37 times in 2018.

When lower activity on the lake allows, the unit helps provide training classes, public presentations, public safety radio system programming, fleet vehicle equipment installation, support to general patrol activities and emergency operations planning and assistance during major events.

The Marine Patrol Unit assisted in emergency management capacities in several major weather events in 2018, as well as the Amtrak train collision.

The unit also manages the department's involvement with the federal 1033 program. This program is operated by the federal government and provides law enforcement access to decommissioned equipment at virtually no purchase cost. Equipment that is in new or very good condition and deemed useful to the Sheriff's Department operation is obtained through this program at significant cost savings to Lexington County taxpayers.



MARINE PATROL ACTIVITY	2018
Public Presentations	32
Tickets / Warnings	49
Arrests	2
Fire Calls	12
EMS Calls	15
Boater Assists	23
Calls For Service	59
BUI	1
Drowning Response	5
Assist DNR	37
Property Checks	62
Assist Other County	12
Training Classes	3

1033 PROGRAM	
1	Humvee
1	Large-backed Humvee
2	Light Sets
1	Polaris 6x6
1	Generator
3	Outboard Motors
2	12' John Boats
1	Rescue Manikin
2	Bomb Tool Sets



Estimated Value of Equipment
\$723,000

K-9 UNIT

The Lexington County Sheriff's Department K-9 Unit is recognized as a premier professional program, servicing all of Lexington County since 2007. The K-9 Unit currently has eight full-service patrol teams - a team includes a human handler and K-9 dog - skilled in apprehension, handler protection, tracking and searches for the detection of articles (evidence and other items of interest) and in clearing areas and buildings for subjects. One of the full-service K-9s is additionally skilled in explosive ordinance detection. All handlers are certified trackers with their primary K-9 partner, and may use the department's sole bloodhound K-9 specifically for missing and/or vulnerable persons.



2018 K-9 ACTIVITY SUMMARY



Self-Initiated Events

K-9 Requests



Assist Other Agencies

Narcotic / E.O.D. Sniffs



Track Attempts

Presentations



Arrests





The Lexington County Sheriff's Department Major Crimes Unit is comprised of 49 sworn and civilian employees who work full-time and part-time. The unit comprises eight teams: four investigative teams, a victim services team, a crime scene investigations team, an evidence management team and the sex offender registry team.

The detectives in the unit are aligned into four teams that focus on the investigation of crimes against persons. Teams 1 and 2 primarily investigate deaths, robberies, assaults, sexual assaults and missing persons. Each team is supervised by a Sergeant and staffed by three or four detectives. In 2018, the two units were assigned 970 cases.

Teams 3 and 4 are specialty teams: one having a primary focus on domestic violence, and the other with a primary focus on crimes against children and vulnerable adults. The domestic violence team consists of a sergeant, five detectives, a victim assistance officer, a domestic violence prosecutor and an administrative assistant. The team's primary focus is domestic violence as they investigated more than 820 domestics with 255 violations of bonds, orders of protection and restraining orders. The special

victims team, consists of a sergeant, four detectives and a victim assistance deputy. The team was assigned 566 cases including two cases that resulted in homicide by child abuse charges. This team also has a detective whose primary area of investigation is internet crimes against children, or ICAC.

During 2018, the Major Crimes Unit investigated 2,520 cases and obtained 852 warrants, with 642 being felony warrants. Over a five year period, the number of felony warrants obtained by the unit increased by 35 percent.

The victim services team consists of six victim assistance officers, three civilian victim advocates, one of whom is part-time. These victim advocates support crime victims from the incident date through case disposition. They assist with crisis intervention, financial assistance and referrals to many of the excellent service agencies in our area and provide information about the criminal justice system, while serving as a liaison between the survivor and the detective. In 2018 the victim advocates were assigned 9,483 cases and assisted more than 10,389 victims.



2,520 Cases Assigned

432 Crime Scenes Processed

10,389 Victims Provided Assistance

3,349 Items of Evidence Disposed

566 Special Victim Cases Worked

852 Warrants Obtained

2,265 Labs Requests Processed

14,174 Items of Evidence Accepted

1,400 Sex Offenders Registered

98 ICAC Cases Investigated

FIVE YEAR TREND — MAJOR CRIMES UNIT CASE ASSIGNMENT BY CATEGORY



**Other
Death
Cases**



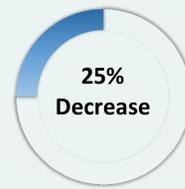
**Robbery
Cases**



**Aggravated
Assault
Cases**



**Criminal
Sexual
Conduct**



**Domestic
Aggravated
Cases**



**Domestic
Assault
Cases**

The crime scene investigations team consists of one full time sergeant, six full time investigators, one of whom is assigned to the Secret Service Task Force. There is also one chemist and one part time latent print analyst. Crime scene investigators respond to scenes, 24 hours a day, seven days a week throughout the county.

Members of the unit are responsible for documenting the crime scene, identifying, collecting and packaging potential evidence, reconstructing the events of the crime and bloodstain pattern analysis. In 2018 the unit added the capability of three-dimensional laser scanning of crime scenes. In 2018, the CSI worked 432 scenes, completed 2,265 labs, 511 chemical labs and 147 latent fingerprint examinations. Forensic Services was able to enhance professional knowledge by not only attending multiple training courses in the forensic field, but also providing training and internships to other crime scene professionals. In preparing for future needs, the unit took steps in 2018 toward developing future members by implementing a training program consisting of hands-on and written testing components. The unit also gained much needed capacity by hiring an additional crime scene investigator through a federal grant.

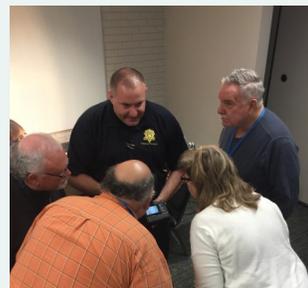
The Evidence Management team consists of three civilian clerks supervised by the forensic services sergeant. This unit is responsible for managing evidence chain-of-custody, organizing storage of the evidence and the release or destruction of evidence as necessary. Evidence clerks managed more than 41,000 items of evidence throughout 2018, which included accepting 14,174 items and destroying or releasing 3,349 items. In 2018, this team also completed a comprehensive review of all sexual assault kits. During a recent statewide survey on untested sexual assault kits, the team identified only nine kits that needed testing, a number which compared favorably to those identified by similar agencies throughout the state.

The Sex Offender Registry team consists of one deputy,

one full-time civilian and two part-time civilians. This unit maintains current contact and location information on all 461 convicted sex offenders within Lexington County, including the municipalities. During 2018, this unit tracked more than 1,400 offenders, including 269 Tier 1 offenders required to register four times a year, and 192 Tier 2 offenders required to register two times a year.

In 2018 the Sheriff's Department victim services team continued to expand efforts beyond the provision of general victim services. The team continued specialized services for the elderly and domestic violence while expanding services to children with special needs and our Hispanic community. Victim Services provided handmade quilts, made by the Quilting Guild of Columbia, as well as snacks, books and stuffed animals to our victims with special needs.

FIVE YEAR TREND — FELONY WARRANTS OBTAINED



NARCOTICS ENFORCEMENT TEAM

501 Arrest Warrants Served	264 Persons Charged
214 Complaints Received	198 Complaints Cleared
144 Buys Made/Attempted	141 Search Warrants Executed
480* Pounds of Drugs Seized	71 Firearms Seized
5 Vehicles Seized	\$224,000* Seized



The Lexington County Multi-Agency Narcotics Enforcement Team was managed and supported by 13 LCSD employees in 2018. In addition to LCSD employees, personnel from Lexington Police Department, Batesburg-Leesville Police Department, Cayce Department of Public Safety and the National Guard Counter Drug Task Force was assigned to the team in 2018. Together, with other local, state and federal law enforcement partners, the team made 264 arrests, seized over 480 pounds of illegal drugs and more than 70 firearms.

The connection between drugs, gangs and violent crime is well-established. In an effort to address this connection and the related violence and criminal activity, several members of the team received specialized training and assisted the LCSD gang investigator, identifying and documenting more than 300 gang members in 2018.

In addition to the identification and documentation of gang members, the LCSD NET took proactive steps to address gang violence and related crime, through a partnership with Turner Memorial AME Church and a program called "Making the Right Connections." Making

the Right Connections is a gang prevention program in its 30th year with a track record of successes in some of the most gang-ridden cities of the U.S. Since a primary source of gang recruitment and future survival begins by targeting youth, the program focuses on educating and empowering children to choose connections with family, school, church and community over gang association.

Team members created a plan to intercept the gang influence by educating younger children; as a result, the program was opened up for children between 3rd and 5th grades. Forty-seven students showed up daily to successfully complete this program.

The Sheriff's Department, in conjunction with Turner Memorial AME Church, was the first to host Making the Right Connections in South Carolina. Several local businesses provided food and educational experiences for the children who participated in the program. Additionally, several local law enforcement agencies and other local public safety agencies participated in a career day, thus providing the children with a positive experience and a positive view of law enforcement and other public safety agencies.



* Amounts rounded to nearest pound or dollar



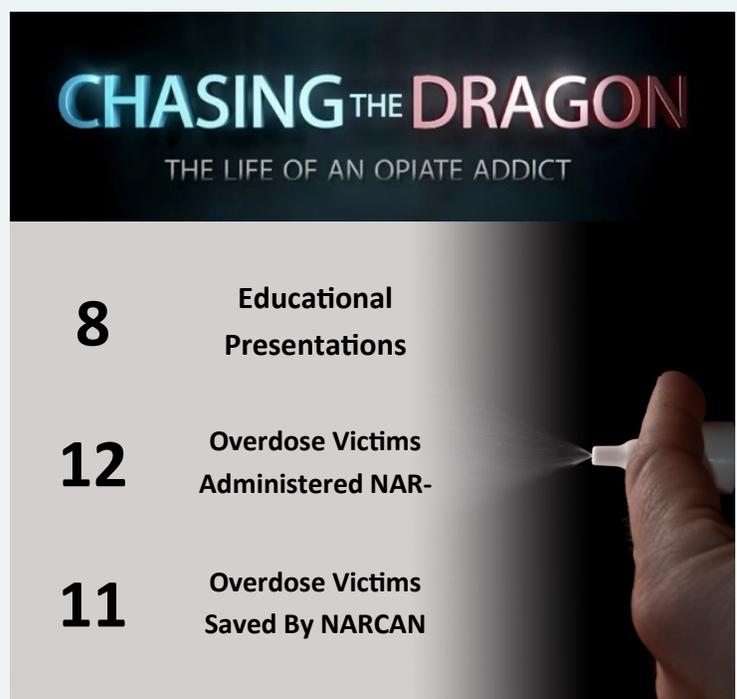
Opioids and illegal opioid use continue to be a serious concern of the Sheriff's Department in 2018. Although awareness of this serious issue continues to grow across the state and the nation, too many families and lives continue to be devastated by this epidemic.

In 2016, as we saw opioid related overdoses increase, the Sheriff's Department began an aggressive campaign of education and enforcement. Patrol deputies were also trained to administer and issued Narcan. The drug works to counter the life-threatening effects of opioid overdoses.

"Chasing the Dragon" is an opioid awareness program used by the department to educate parents and families about the dangers of opioids. Eight of these programs were presented across the county in 2018. Individuals selling or trafficking opioids continued to be a major focus of efforts by the narcotics unit with numerous arrests and seizures made. All illegally obtained opioid related deaths were investigated with a focus on identifying and charging those responsible for selling the drug. In 2018, deputies were able to administer Narcan to 12 victims suffering from opioid overdose, saving 11 of them.



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The Lexington County Sheriff's Department Special Weapons and Tactics Team responds to unique threats and high risk situations arising throughout the County. Members undergo regular specialized training to prepare the team for these events.

The National Tactical Officer Association's is a recognized authority on SWAT operation standards. The LCSD SWAT team is mission capable in all areas required by the NTOA for certification as a Tier 2 team, including emergency hostage rescue operations. The team comprises a team commander, assistant team commander, two team leaders, two assistant team leaders, a sniper team leader, an assistant sniper team leader and twelve operators.

The SWAT Team took part in 21 operations, in 2018, which resulted in 76 total hours of activation. Executing high-risk search warrants and responses to armed/wanted barricade situations were the primary operation types.

Of the 11 search warrants executed in 2018, an arrest was made in 10 of them, with the 11th resulting in the subject transported for a mental health evaluation. Of the armed/wanted barricade operations, three were arrested, two were determined not to be a barricaded subject and one resulted in the team's only lethal use of force for the year. Also included in this year's operations, were two suicidal barricades, one dignitary detail and one sniper surveillance.

The SWAT team completed a total of 273.5 training session hours in 2018. This included an additional 40 hours of training for each member. These training hours are key accomplishments for the team in 2018 as they are required for compliance with NTOA Standards.

Also new in 2018, operators are being compensated with collateral duty pay for their involvement with the team. Moving into 2019, the team is focused on several objectives to meet and exceed NTOA standards.

2018 QUICK FACTS

Tier 2

Meet or Exceed NTOA

19

Operators

21

Deployed Operations

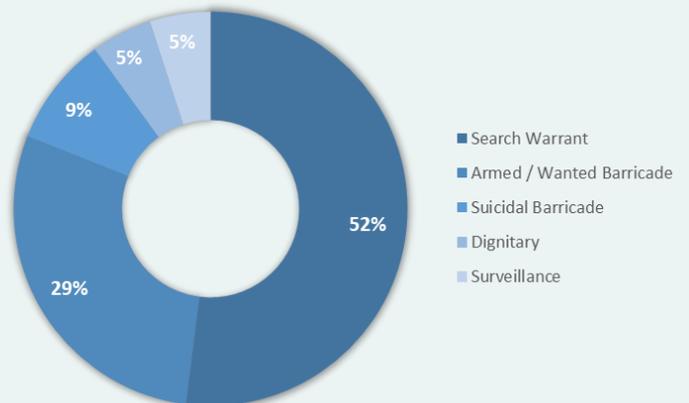
76

Hours of Operation

274

Training Hours

2018 OPERATIONS BY TYPE





The Community Action Team specializes in the development, implementation and support of special crime prevention and community enhancement programs. It bolsters operational functions of the department by working proactively with businesses and homeowners to develop target-hardening strategies against crime, providing educational and awareness programs while acting as a liaison for a number of community programs that address quality of life concerns.

Programs such as A.L.I.C.E., National Night Out, Chasing the Dragon and security surveys seek to identify risks and educate the community, with the ultimate goal of preventing future victimization. The Sheriff's Department also encounters calls where poverty or neglect raise the risk of criminal victimization. Establishing and fostering positive relationships with shelters and various other fundraising programs helps provide food, clothing and other critical resources to these tenuous situations.

The team is also called to augment law enforcement and corrections operational demands. In 2018, it supported these functions in a number of capacities, including participation in several recruiting events. Like other specialized units within the department, the work carried out by the Community Action Team acts a force multiplier to our traditional resources.

COMMUNITY ACTION TEAM PROGRAMS

- Chasing the Dragon
- A.L.I.C.E. Training Program
- Food/Toy Holiday Drive
- American Heart Association
- Relay For Life
- Cops & Calabash at Fatz Café
- Shop with a COP
- Nancy K. Perry Shelter Fundraising
- Mission Lexington Fundraising
- A/C & Fan Drive & Distribution
- Cops on the Coop at Chick-fil-a
- National Night Out
- South Carolina State Fair
- LCSD Citizen's Academy

PROGRAMS	2018
Residential/Business Security Survey	5
Faith-based Security Assessment	13
Community Presentations	164
Community Network Meetings	79
Recruiting Events	3



RESERVE DEPUTY PROGRAM

On a volunteer basis, reserve deputies work to assist full-time, sworn personnel by riding with them and helping respond to calls. When a reserve deputy accrues enough training hours, that reserve deputy may begin to patrol alone. In 2018, the 14-member team helped save more than \$174,000 in personnel costs.



RESERVE DEPUTY CONTRIBUTIONS



CITIZENS ACADEMY



The Lexington County Sheriff's Department Citizen's Academy is designed to acquaint citizens with the goals, objectives, organizational structure and general operating procedures of the Sheriff's Department. The program also promotes goodwill, mutual understanding and community support. Any resident of Lexington County who is at least 18, has no criminal record and agrees to the established rules can participate in the program.

In 2018, two academy sessions were held, with one spring and one fall session. A total of 43 participants graduated from the program in 2018.



The groups met Tuesday evenings over a nine-week period giving participants an inside look at department history, the detention center, operations, specialized units including K9, SWAT and crime scene investigations.

Media, television shows—"reality" or otherwise— don't always paint a complete picture to viewers. LCSD employees who help with the program enjoy the opportunity it provides to share with our residents about what we do and why we do it.



DETENTION CENTER OVERVIEW

The Lexington County Detention Center comprises three major structures. The “old jail,” built in 1975, with a rated capacity of 102, stands as a three-story hardened structure attached to the main Sheriff’s Department building. At the time it was built, the population of Lexington County was approximately 114,000. In 1991, the annex complex opened with a rated capacity of 176, designed to house inmates with minor charges or a lower risk of escape. The population of the county had increased by 47 percent to more than 168,000. As Lexington County’s population grew, so did the jail population, and in 1998 a third structure, comprising multiple housing pods opened with a capacity of 321. Today, the collection of structures has an official rated capacity of 599. At the close of 2018, the estimated population of Lexington County is nearly 300,000 and growing. The average daily population of the facility was 716 in 2018, exceeding rated capacity by 20 percent.

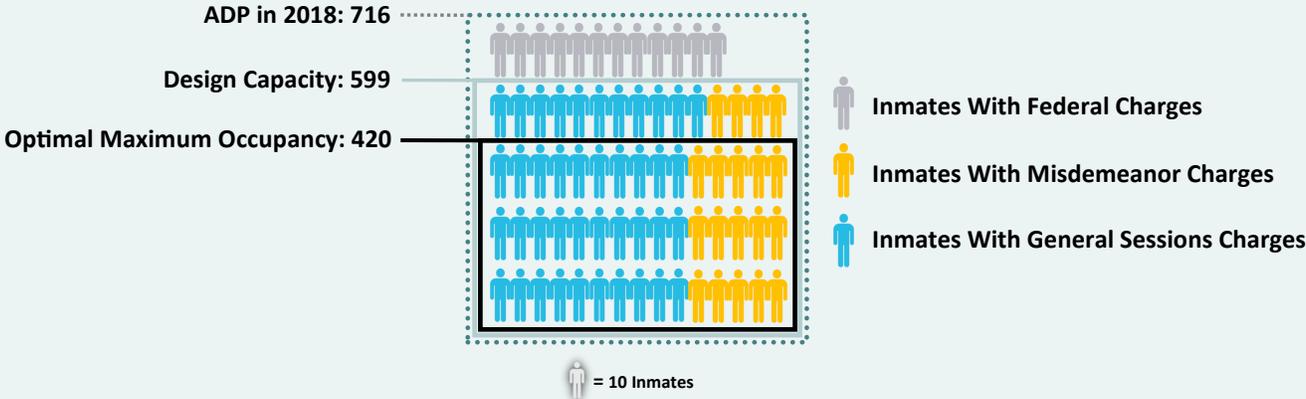
The graphic below provides a visual representation of the average daily population with respect to facility capacity. It should be noted even though the current facility has a rated capacity of 599 beds, research in the field of

corrections management suggest occupancy not exceed approximately seventy percent of the total available bed space. This provides a cushion of space for inevitable fluctuations in population while ensuring enough space to maintain proper inmate housing classifications.

The housing of federal inmates is not a mandatory program. The federal government, through the U.S. Marshals Service, contracts with qualified, local detention facilities for temporary housing of pre-trial federal inmates. The revenue generated by this program subsidizes operational costs of the Lexington County Detention Center. While disposing of this program could effectively reduce our average daily population by 100 or more inmates, it would have minimal impact on current operational costs. Ultimately, the lost revenue would need to be made up with additional tax dollars.

Detention and correction facilities are notoriously expensive to build, costly to operate and challenging to staff. Examining the processes surrounding the “ins” and “outs” of inmates at a jail facility reveals complex and often competing issues with the criminal justice system.

2018 AVERAGE DAILY POPULATION BY CHARGE AND CAPACITY



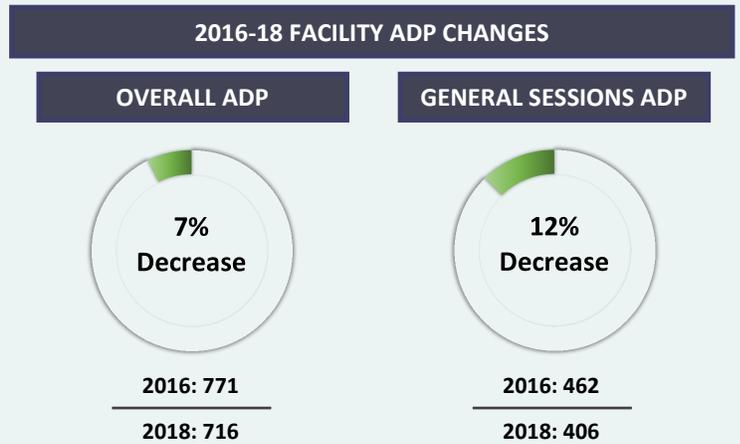
Such issues can result in a variety of symptoms, including jail crowding. When addressing complex issues like jail crowding, it is critical that stakeholders within the system work together in a coordinated manner to find the best solutions.

The Lexington County Criminal Justice Committee was established to address challenges such as this. Made up of members across all facets of the criminal justice system, the group has worked diligently to ensure a fair, effective and efficient judicial system operates in Lexington County. Members have included state and local law enforcement, County Council, 11th Circuit Solicitor's office, the Clerk of Court, the Public Defender's office, private defense attorneys, judges and magistrates, as well as substance abuse and mental health care professionals.

The coordinated efforts of this committee have already produced positive results. Although our 2018 average daily population remained over capacity, it is actually down by more than 7 percent since the Coordinating Council refocused efforts in 2016. As of this report in early 2019, greater reductions have been achieved with

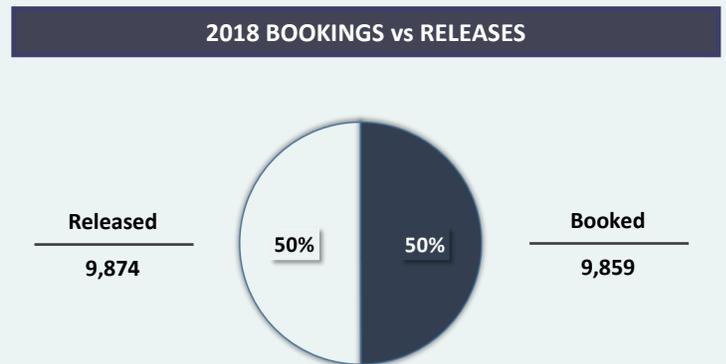
daily population counts dipping to the low 600s.

The Sheriff's Department will continue its partnership with members of the Lexington County Criminal Justice Coordinating Committee toward further reducing these numbers.

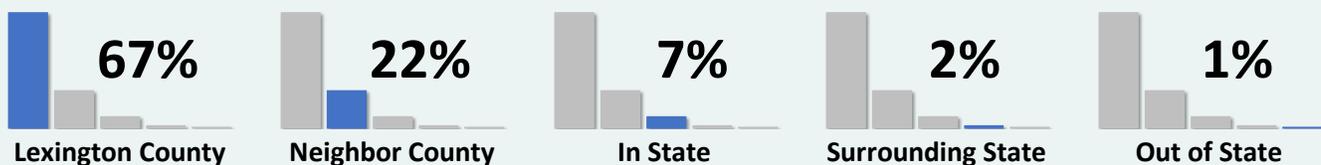


BOOKING

The Booking Unit is where all the "ins" and "outs" take place. In 2018, the Booking Unit received an average of 29 new inmates per day and managed about the same number of releases. In 2018, faced with continued challenges, filling correctional officer vacancies, a unique staffing initiative in booking was expanded. In an effort to relieve some of the administrative demands of booking officers, three certified positions were filled with civilian administrative personnel. These civilian personnel focus on the administrative tasks in booking, leaving the available certified officers to focus on managing the inmates.



ARRESTS BY SUSPECT RESIDENCY



Booking is also responsible for preparing and supervising inmate movement between bond court and other courts. Booking officers also provide assistance and back up to other units when needed.

Of the suspects booked in 2018, 67 percent reported residency in Lexington County, 22 percent reported residency in a neighboring county with the remaining 3 percent reporting from another state entirely.

HOUSING

The Lexington County Detention Center operated up to 14 different housing units in 2018. Different housing units are necessary to ensure proper separation of male and female inmates as well as ensuring proper levels of inmate separation based on classification levels, inmate keep-separates and special supervision needs. Housing units might be opened or closed based on inmate populations and available staffing levels.

Most of the housing units consist of one correctional officer supervising approximately 70 inmates. Based on population levels and classification requirements, the ratio might climb to one officer with 100 or more inmates. Two special requirement units house maximum security inmates, and mental health special watch inmates. These units require two officers at all times.

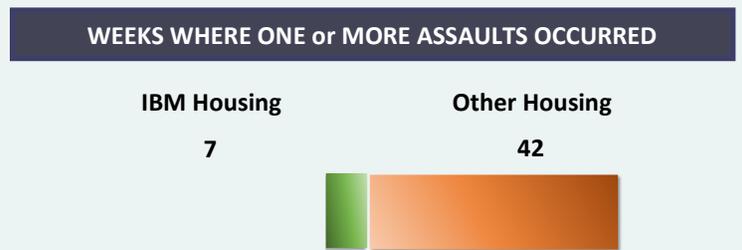
An officer assigned to a housing unit is responsible for the safety and security of the unit and the overall well-being of the inmates. This requires a high degree of vigilance to their duties and strong communication skills. They are trained to recognize and diffuse disputes before they turn violent, recognize and address medical emergencies, ensure inmates take required medication, enforce hygiene standards and oversee canteen distribution.

Experience has shown some inmates will remain non-compliant or violent. However, in an effort to encourage positive behavior while reducing violent behavior, a focus was placed on enhancing inmate behavior management programs in 2018. Research has shown providing inmates with activities that keep them busy, as well as rewarding positive behavior, results in favorable reductions in inmate behavior problems. To this end, activity reward programs were expanded in several housing units in 2018.

Units where the enhanced IBM program were used were provided with additional opportunities as a reward for continued positive behavior. These included

the ability to purchase access to tablets (with content restrictions), extra recreation time, specified movie nights with popcorn, access to certain board games and coloring contests.

Results of this enhanced IBM have been encouraging and lead to the decision to expand the program to all housing units as staffing and resources allow. In 2018, units where enhanced IBM were in place saw one fight only seven out of 52 weeks. Conversely, other units had no fewer than 42 weeks with one or more fights.



The inmate worker program is another form of IBM that has been in existence for many years. While only a portion of the overall inmate population will qualify for the inmate worker program, it nevertheless remains an important program for the detention center. In addition to the contribution to IBM, the program benefited the county by saving more than \$66,000 in wages by using inmate workers to complete laundry, housekeeping, food services tasks and basic maintenance and groundskeeping tasks.



VISITATION

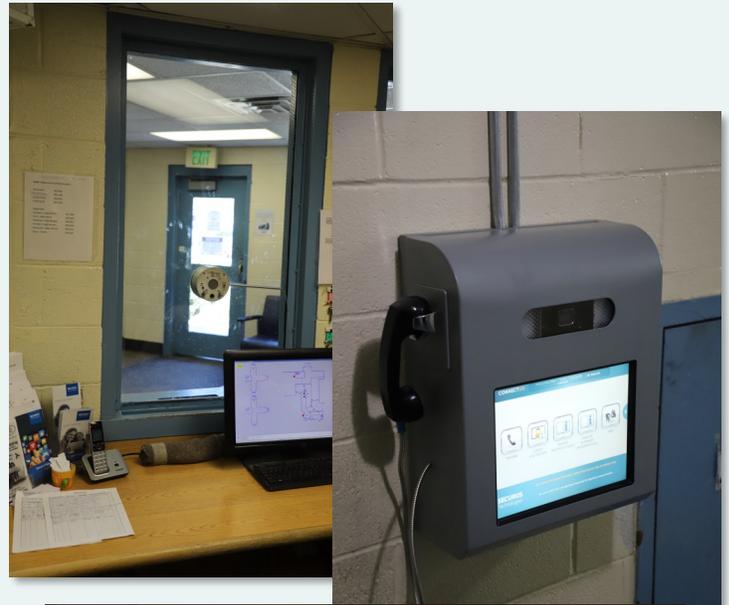
Officers assigned to visitation oversee inmate visitation matters. Since 2014, the percentage of video visitation sessions has increased, which allowed a reduction in staffing demands to one or two officers. Certain professional visitations are still held in person and these are supervised by the visitation officers. In 2018, 10,173 on-site visits were managed by the unit. 14,717 visits were conducted by remote video visitation.

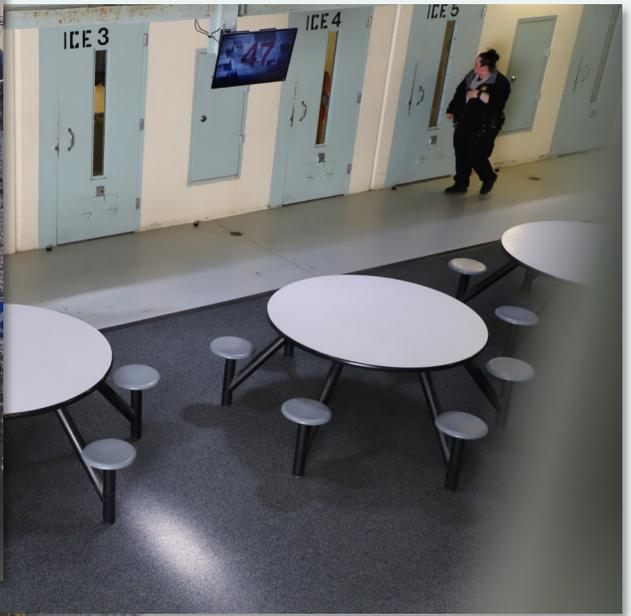
TRANSPORTATION UNIT

Officers assigned to the Transportation Unit are responsible for transporting inmates who are sentenced to SCDC, non-emergency hospital transports or inmate doctor appointments and federal inmates when requested by the U.S. Marshals Service. The unit completed 167 general medical transports and 125 E.R. transports in 2018.

NCCHC ACCREDITATION

The National Commission on Correctional Health Care is an organization dedicated to improving the quality of correctional health services and helping jails provide effective and efficient care. The Lexington County Detention Center has maintained NCCHC accreditation since 2008. The audit is conducted every three years by licensed/certified doctors affiliated with the commission, to ensure the site is compliant with the 67 standards. The last audit in January 2018, found compliance with 100 percent of essential standards and 96 percent of important standards. The commission granted accreditation to the detention center which will carry until the next facility audit.

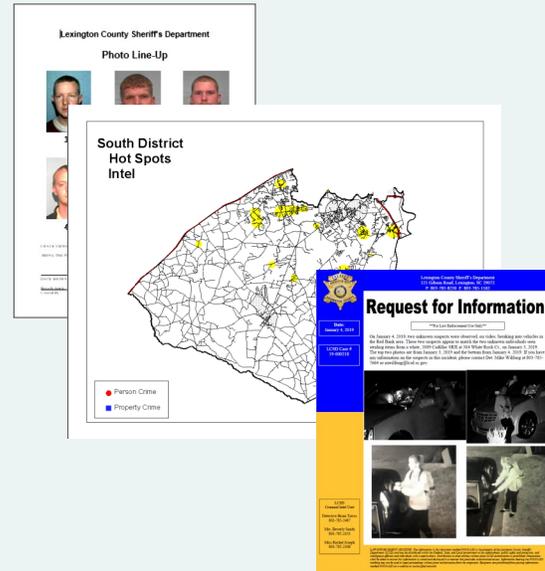




CRIMINAL INTELLIGENCE UNIT

The Intelligence Unit is staffed with one senior detective and two civilian analysts. In 2018, the unit continued to provide support to the operational and administrative function of the department through various statistical analysis and investigative support efforts. The unit is regularly called upon to provide expert witness support in analysis, usually in major homicide cases. In 2018, the Solicitor's Office even requested assistance on a case it was prosecuting in a neighboring county. The testimony provided was an important part of a prosecution resulting in a conviction and a life-sentence for murder.

At the close of 2018, the unit filled a newly acquired analyst position, which will position it to move forward with new analysis projects providing information to further support administrative and operational decisions.



BODY WORN CAMERA DEPLOYMENT

In 2016 the South Carolina General Assembly passed a law requiring all officers whose primary duty involved answering calls for service to be equipped with body worn cameras. A funding provision was included providing temporary exception to the requirement based on funding. Additionally, a form of grant funding was allocated to help agencies across the state relieve some of the cost burden.

The Sheriff's Department has applied for and received funding through the state totaling \$155,881. In order to be fully compliant with the law, we will need to equip approximately 225 deputies with a camera and storage service.

Due to the voluminous nature of digital video and rapidly growing storage demands, it was determined a scalable cloud-based solution would provide the most safe, efficient and cost-effective solution. Analysis of video captured so far suggests we will be adding upwards of 12 terabytes of video per year moving forward.

AXON was ultimately chosen as it allowed integration with our existing systems and electronic control devices, and had a demonstrated ability to meet the demands of the dynamically changing BWC front.

Current funding has allowed the purchase of service for 80 cameras as of the end of 2018 with projects underway to purchase 40 more by June 2019. We have found purchasing and deploying in phases of 20 cameras works well logistically, and has allowed us to maximize use of the funding available.

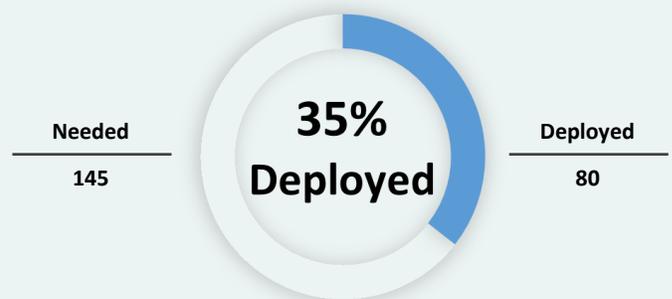
Full compliance with the legislative action will require purchasing service for 105 additional cameras. We hope to accomplish this through use of additional state funding and through budgetary appropriations over the next fiscal year.

The use of BWC has already proven helpful in resolving complaints, providing additional evidence in cases, defending potential lawsuits and increasing the confidence of our citizens.

2018 BWC PROGRAM QUICK FACTS



BWC REQUIRED vs DEPLOYED



LARGE ANIMAL RESPONSE TEAM

The LCSD Large Animal Response Team was staffed by three patrol deputies in a collateral duty capacity in 2018. The team responds to all incidents of animals (other than dogs) at large in Lexington County that cannot be resolved through other means.

These calls typically originate through citizen complaints into the Lexington County Communications Center then go, to the on-duty patrol supervisor in the region where the problem is occurring. The patrol supervisor might assign a deputy to respond to the scene for further assessment of the situation. If the initial responding deputy is unable to corral the animal or resolve the complaint immediately, the supervisor will initiate a request for an on-call large animal response.

Often, situations arise requiring the capture and holding of the animal. This represents a challenge since we have no barn or shelter designed for the animals. Barring other solutions, animals are taken to a secure fenced area at the perimeter of the detention center until the owner is located or a more suitable permanent location is found.

In 2018, the team responded to 68 calls for service, which represents a 26 percent increase since 2015. Most of the calls involved horses, pigs and goats. A tortoise topped the list as the most unusual for 2018.

Social media remained a powerful tool in 2018 for locating owners and finding homes for animals. One post about pigs generated more than 11,000 hits.

4 YEAR CHANGE IN ANIMAL CALLS



2015: 54
2018: 68





TRAINING DIVISION

Providing professional law enforcement services to the residents of Lexington County requires ethical, well-trained law enforcement and correctional officers. Such officers will execute their duties in a manner producing fewer than average complaints and civil liability issues for the department and county, while also enhancing the quality of life of the citizens they serve.

State law mandates 40 hours per year of training for all sworn corrections personnel and 40 hours every three years for all sworn law enforcement personnel. Additionally, reserve deputies require monthly training equivalent to that which full-time officers undergo. The majority of this mandated training cannot be outsourced, and is delivered by a full time staff augmented by subject matter experts from across the department. In order to accomplish this training task, the LCSD Training Division conducts 24 sessions of patrol/reserve officer "BLOCK" training per year and 12 sessions for corrections, essentially three of every four weeks per month.

Long known as a progressive agency, we have equipped all officers with TASERs — both patrol and corrections. Patrol officers are issued Narcan and air purifying respirators, AEDs have been deployed in each region. Additionally, officers who successfully complete training and demonstrate proficiency annually are permitted to deploy long guns (patrol rifles and/or shotguns) in the field. All of these tools require additional, specialized training, provided by the training division.

24 Sessions 2,784 Hours	Law Enforcement Block Training
12 Sessions 480 Hours	Jail Block Training
12 Sessions 130 Hours	Reserve Block Training
16 Sessions 352 Hours	Pre-service Training
3 Sessions 15 Hours	Citizen's Academy
9 Sessions 198 Hours	Concealed Weapon Permit Training
48 Sessions 24 Hours	Roll Call Training
73 Sessions 387 Hours	Other Training



BUDGET AND FINANCE

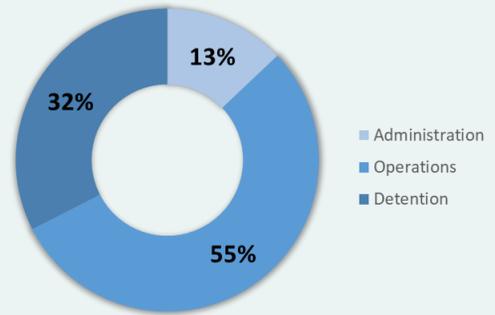
The Sheriff's Department's budget is funded mostly by property taxes. On the back of the county tax bill, the Sheriff's Department's portion of money received is labeled "law enforcement," constituting approximately 35 percent of the total funds received for county operations. The funds appropriated to the department are used to pay personnel, operating and capital costs necessary to provide all services for which Sheriff Koon is responsible. Personnel costs include salaries and benefits. Operating costs include expenditures such as gas, fuel, oil, vehicle repairs and maintenance, property insurance, utilities, uniforms, information system maintenance and management and training. Capital costs include replacement vehicles, emergency equipment, computers and major appliances required to operate the facilities. It should be noted approximately 32 percent of funds received by the Sheriff's Department are used to operate the detention center.

GRANTS

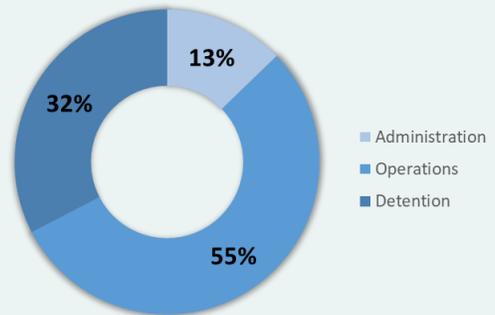
GRANT SOURCE	2017-18 Amount
Child and Vulnerable Adult Abuse	\$134,178
School Resource Officer	\$116,855
Victims of Crime Act	\$286,538
Violence Against Women Act	\$97,024
Law Enforcement Network	\$5,686
State BWC Program	\$88,381
Justice Assistance	\$41,985
TOTAL AWARD	\$770,647

Over the years, grant funds have been an integral component in our ability to develop programs to address specific areas of crime that statistics indicate a need for law enforcement services. These programs include child and vulnerable adult abuse, victims of crime; violence against women, alcohol impaired driving enforcement, and school resource officers. Grant funds enable us to reduce the burden on the taxpayer by only requiring a small match percentage instead of 100 percent of the cost to start the program. Without grant funds, the department would not be able to obtain the specialized training, knowledge and equipment required to serve these areas of need.

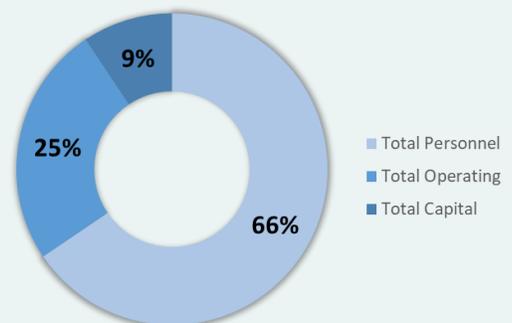
FY 17/18 APPROPRIATIONS BY DIVISION



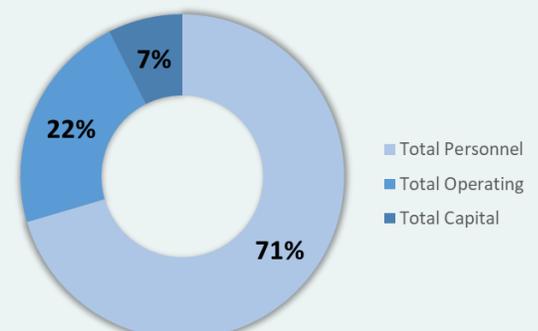
FY 17/18 EXPENDATURES BY DIVISION



FY 17/18 APPROPRIATIONS BY CATEGORY



FY 17/18 EXPENDATURES BY CATEGORY



RECORDS UNIT

The Records Unit was staffed with five full-time and five part-time personnel in 2018. The primary responsibility of the unit is to maintain accurate archives of department records while ensuring the timeliness and accuracy of data shared with State and Federal partners.

2018 marked the first year of operation in a new location at headquarters. The new location made use of space vacated following a move by the Warrant Division and Civil Process Unit. A public service window along with more work and storage space were significant benefits of the move.

In addition to all of the normal unit work, additional personnel assigned in 2018 allowed records to complete an audit of more than 400 protection orders while digitizing those orders, creating name alerts that will automatically appear to deputies in the field or in the detention center.

RECORDS ACTIVITY	2018
Phone Calls Received	7,735
Files Digitized	19,041
DSS Requests Completed	6,082
Email Requests	1,954
FBI NICS Requests	177
Lobby Calls	2,909
Sex Offender Registry Q.C.	1,769
NCIC Entry/Modification	5,446
Expungements Processed	6,757
NCIC Validations	9,176
Background Checks Completed	1,594
Protection Order Entries	205
NCIC Recertifications	351

FRONT DESK / TELEPHONE REPORTING UNIT

The Sheriff's Department Front Desk Unit operates on a 24-hour basis with the goal of providing timely, responsive customer service. Its chief responsibility is to facilitate communication between those in need of law enforcement or related services and the appropriate party or unit. Sometimes this is accomplished by connecting citizens directly with a deputy or other staff members; at other times, front desk staff members assist citizens by making an appropriate referral to another law enforcement jurisdiction, social service agency, or private resources best suited to providing assistance. Most of this communication occurs via telephone, but Front Desk personnel also work directly with citizens presenting at the Sheriff's Department lobby seeking assistance.

In addition to connecting citizens with appropriate Sheriff's Department personnel and services, the front desk is responsible for issuing non-ferrous metal permits, accepting expired or discarded prescription medications for destruction, verifying ownership and releasing towed vehicles, performing record checks on sex offender registrants, scheduling and disseminating information concerning funeral escorts, performing telephonic welfare checks on elderly citizens and providing support to the Records and Warrant divisions after hours.

FRONT DESK ACTIVITY	2018
Towed Vehicles	1,390
Released Vehicles	867
Sex Offender Registry	1,400
Funeral Escorts	185
Metal Permits	2,154
Request for Property Check	1,041
NCIC Entry/Modification	2,042
Phone Calls	108,434
Telephone Reports	4,203
Warrants Pulled	927
Traffic Enforcement Requests	208

INFORMATION TECHNOLOGY

The Information Technology team made significant progress on and completed many complex and time-consuming projects in 2018.

The team reviewed a pilot body worn camera program started in 2017. The success of this pilot program along with funding from the state has allowed continued expansion of the program. In 2018, IT was also able to replace an aging in-car camera system, critical to DUI enforcement, with a system that integrates with the new body worn cameras.

The team's work helped obtain initial certification from SCDMV for an interface to the new mandated e-ticketing program.

Members of the team began development and testing of an enhanced interface between our jail management software and classification software, that, once fully implemented, will assist the detention center in the classification process of inmates.

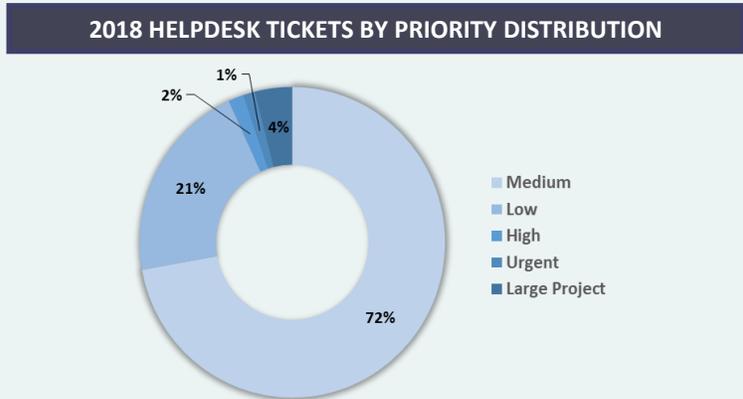
The team deployed an integrated electronic field training officer solution that pulls data from records management and dispatch software allowing better tracking and documentation of the FTO process.

Risk of data breaches and ransomware stand as constant threats to our security and availability of our information and technology resources, as a result, network systems availability and security remain a top priority of the IT team. Numerous projects continued in this regard in 2018. Aging server operating systems required several server migrations in the summer of 2018.

IT deployed a new ticket management solution to replace the legacy system, which tracks not only IT work tickets but also finance and maintenance tasks. This new system simplifies use and includes enhanced functionality that will ultimately make many of our ticketing processes more efficient.

In the fall, IT, in coordination with HR, finance and the public information office, collaborated to create and deploy an online recruiting and job application website. This project was completed at the end of 2018, using internal talent at extraordinary time and cost savings.

In 2018, the IT team provided around-the-clock support to more than 500 users, including 225 mobile law enforcement users, mobile computer terminal support to nearly 80 Lexington County Fire units as well as four new animal control units. Through all of these new and long-term projects started, nearing completion or finished in 2018, we have also carried out routine ticket and helpdesk requests resolving more than 2,500 tickets. Our planned system up time remains above 99.7 percent, or less than 20 hours of critical system down time, for the year.



SUMMARY	2018
Work Tickets Closed	2,590
Average Work Ticket Response Time	30 Min
Replacement or New Computer Set-ups	169
Replacement or New Server Set-ups	9
Major Projects Started or Completed*	22
Hours of Training Classes Provided	277

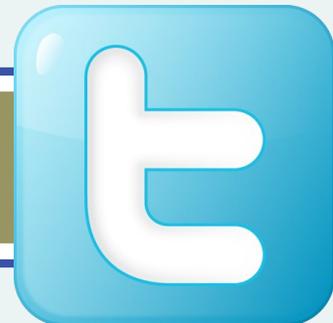




Likes: 51, 570 | Follows: 52, 048

Produced 62 Facebook videos reaching a combined audience of 692,200 in 2018

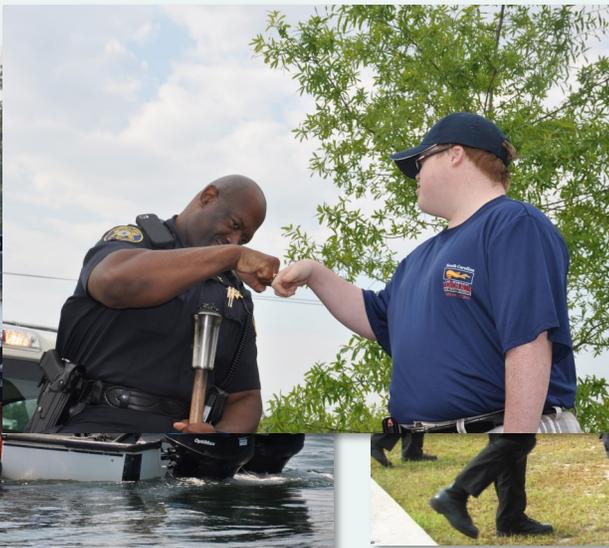
Followers: 11.2K



Tweets in 2018 reached a combined audience of 4.4 million



Subscribers: 1,945 | Videos: 87



ACCREDITATION

The Sheriff's Department was awarded internationally advanced accreditation, July 19, 2017, by the Commission on Accreditation for Law Enforcement Agencies, commonly known as CALEA. The department has continually maintained its accreditation status since 1999. LCSD is one of nine sheriff's offices in South Carolina to receive this award.

Obtaining international law enforcement accreditation demonstrates the Sheriff's Department maintains high professional standards in providing professional law enforcement services.

The standards upon which the Law Enforcement Accreditation Program is based reflect the current thinking and experience of law enforcement practitioners and researchers. Major law enforcement associations, leading educational and training institutions, governmental agencies, as well as law enforcement executives internationally, acknowledge CALEA's Standards and its Accreditation Programs as benchmarks for professional law enforcement agencies.

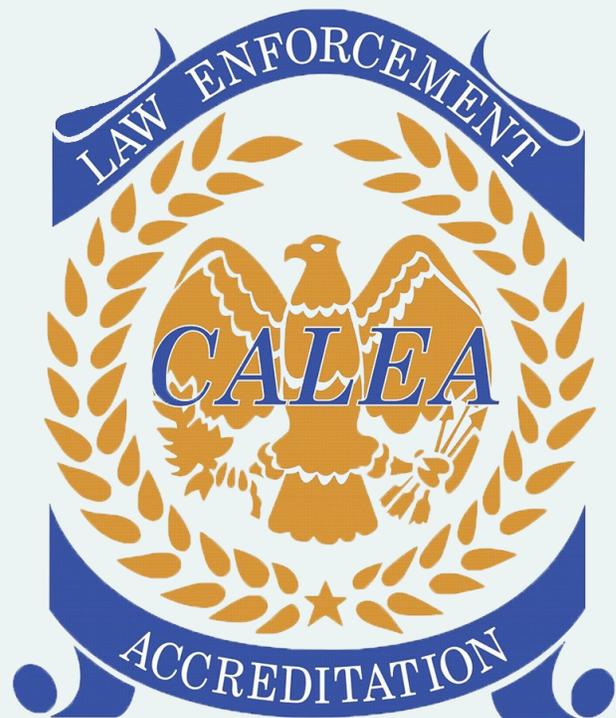
CALEA standards address nine major law enforcement subjects:

- Role, Responsibilities, and Relationships with Other Agencies
- Organization, Management, and Administration
- Personnel Structure
- Personnel Process
- Operations
- Operational Support
- Traffic Operation
- Prisoner and Court-Related Activities
- Auxiliary and Technical Services

In addition to recognition for excellence, CALEA accreditation provides the department with numerous benefits including:

- Controlled liability insurance costs
- Greater accountability with the agency
- Increased community advocacy
- Stronger defense against lawsuits

Until July 19, 2017, the department was reaccredited every three years with a site-based assessment. Now we have moved into CALEA's four-year accreditation cycle that included four annual remote, web-based file reviews and site-based assessment in the fourth year.



PROFESSIONAL STANDARDS DIVISION

The primary function of the Professional Standards Division, commonly known as Internal Affairs, is to be the sentinel and preserve the integrity of the Sheriff's Department, and its employees through a comprehensive and objective process of investigating allegations of employee misconduct.

All citizen complaints and allegations, to include anonymous complaints against the agency or its employees, are investigated.

The introduction of body worn cameras has yielded positive results regarding misconduct investigations. The videos frequently revealed employees had done what was reasonable, lawful and proper in situations of alleged misconduct. It should be noted the review of BWC and in-car videos is very time consuming for the unit, which can result in delayed investigative closures.

The PSD investigated 171 complaints in 2017 and 151 in 2018. This represents a 12 percent decrease in investigations. The number of sustained complaints decreased from 2017 to 2018, as well, resulting in a 34 percent decrease.



SPECIAL PROGRAMS



Chaplain Services

The Sheriff's Department is served by six chaplains available to help victims, their families and employees during a crisis. Chaplains accompany deputies during death notifications and are accessible for those who need to speak with someone following an incident.

Chasing the Dragon

Chasing the Dragon is a program aimed at deterring our youth from becoming involved with opioids. It relies heavily on partnerships with the Drug Enforcement Administration and the FBI as well as local school districts, churches and community resource agencies. A panel of local representatives is available to answer questions and give more insight on what the opioid crisis looks like in Lexington County and how it can affect anyone.



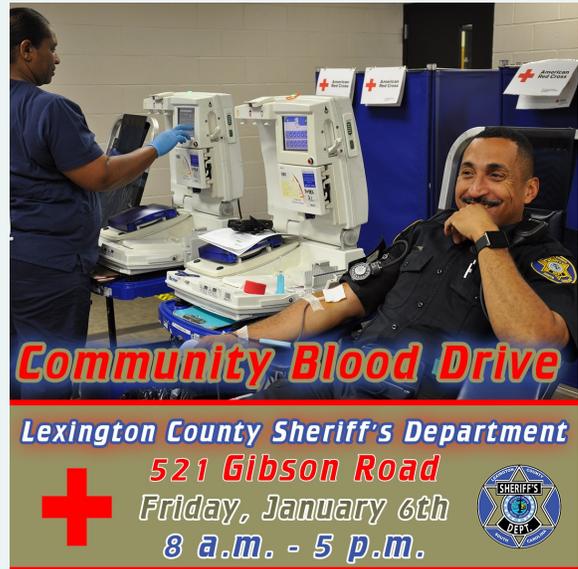
Annual Awards Banquet

The Lexington County Sheriff's Foundation, and its various sponsors, work to honor the top employees at the Sheriff's Department each spring. The foundation collects nominations to honor correctional officers, deputies and civilian employees and reserve deputies.

SPECIAL PROGRAMS

Red Cross Blood Drives

The Sheriff's Department is a strong supporter of the American Red Cross. In 2018, we helped collect 133 units of blood. Since beginning this partnership with the Red Cross, we have held 22 blood drives, collecting 1631 units of blood from 1576 donors. According to the Red Cross, each unit of blood can help up to three people. It is wonderful to think our small program could have helped as many as 4,800 people in our community.



Jailbreak Escape Urban Challenge

The Jailbreak Escape is an event that combines running and obstacle courses throughout a challenging race route. Participants sign up in teams of two to challenge their endurance and strength. Possible obstacles include a wall climb, partner carry, tire flip and more.

SPECIAL PROGRAMS

Child Safety Seat Checks

A number of deputies are certified car seat technicians who offer periodic car seat checks. These checks are provided in the parking lot of the Sheriff's Department. Deputies emphasize the importance of knowing how to install a car seat, not just having it done for you, so a child is as safe as possible every time he or she enters a car.



Citizens Academy

The Citizens Academy is an eight-week course that provides Lexington County residents a chance to go behind-the-scenes at the Sheriff's Department. From processing a crime scene and going behind bars to participating in a ride-along, the class learns what it is to be a deputy or correctional officer.

Quarterly Awards

Many employees go above and beyond the call of service on a daily basis. The agency's quarterly awards ceremony is a way to recognize these acts and make colleagues aware of the amazing things that might go unnoticed. Honorees receive an award and pin while having their achievement recognized department wide.



SPECIAL PROGRAMS

Drug Take Back

The Drug Take Back program allows people to dispose of old or unwanted medications. With drop boxes at 521 Gibson Road and each of the three patrol region service buildings, Lexington County residents have multiple, convenient options to get rid of medicine they don't need. When you no longer need a medication, dropping it off so it can be properly discarded is a safe way to make sure it isn't used incorrectly.



Explorer Post #106

Explorer Post #106 is made up of members age 14 through 21 who have a potential interest in a law enforcement career. Explorers are provided training on everything from tactical response to crisis negotiations. They participate in competitions and department activities and are responsible for certain duties based on rank and position.

National Night Out

This national event focuses on creating and strengthening the relationship between law enforcement officers and the communities they serve. Whether it's a small ice cream social or a large-scale event complete with vendors, the purpose is to speak with the community directly and continue a dialogue of how law enforcement can better serve and protect.



SPECIAL PROGRAMS

Honor Guard

The Lexington County Sheriff's Department Honor Guard is a ceremonial unit that provides honors and presents the colors during department and community events. In 2017, the Honor Guard performed 14 details across the state. The unit added two members who completed a six-month training curriculum. The unit performed 72 hours of in-house training and 24 additional hours of training at the 2017 Drillmaster School.



Reserve Deputies

On a volunteer basis, reserve deputies work to assist our full-time, sworn personnel by riding with them and helping respond to calls. When he or she accrues enough hours, a reserve deputy can begin to patrol on his or her own. In 2018, this program saved Lexington County taxpayers more than \$174,000.

SPECIAL PROGRAMS

Special Olympics Law Enforcement

Torch Run

Deputies from various South Carolina law enforcement agencies and corrections departments come together to raise money to send athletes to the Special Olympics. Fundraising events include “Cops on the Coop” with Chick-fil-A and “Cops and Calabash” with Fatz Café. Before the run, participants volunteer their time to help to fundraise, secure sponsors, sell apparel and organize awareness events. The Law Enforcement Torch Run then takes place to raise awareness while carrying the “Flame of Hope” to signify the Opening Ceremony of local competitions.



Christmas Toy Drive

Each year during the holiday season, the Sheriff’s Department teams up with various agencies to collect toys for children in need. In 2017, deputies worked alongside the Chapin Police Department and Newberry County Sheriff’s Office to collect toys at Boland’s Ace in Newberry then deliver them to Boys Farm Inc. Dozens of toys are also collected by blogger Kelly Ricci who donates them to the department for distribution to nonprofit organizations each year.



SPECIAL PROGRAMS

Winter Coat Drive

In the weeks leading up to the coldest months of the year, deputies collect winter coats, scarves, gloves and hats to give to families in need. Once the collection period is over, deputies team up with Turner Memorial AME Church to identify families and distribute the winter clothing.



Summer Fan Project

The Midlands are notoriously hot throughout the summer months, and not everyone has access to affordable air conditioning. To ensure county residents stay safe during extreme heat, fans are collected and distributed to those in need. If and when a deputy identifies a family or person who might need help, a fan is given to help circulate air and keep the temperature inside his or home at a safe level.

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